

Change Proposal

Gemini Re-platform

Mod reference (where applicable): n/a
CDSP Reference:

Document Stage	Version	Date	Author	Status
ROM Request / Change Proposal	1.0	04/12/17	Phil Hobbins	Submitted to Change Committee
ROM Response				Choose an item.
Change Management Committee Outcome				Choose an item.
EQR				Choose an item.
Change Management Committee Outcome				Choose an item.
BER				Choose an item.
Change Management Committee Outcome				Choose an item.
CCR				Choose an item.
Change Management Committee Outcome				Choose an item.

Document Purpose

This document is intended to provide a single view of a change as it moves through the change journey. The document is constructed in a way that enables each section to build upon the details entered in the preceding section. The level of detail is built up in an incremental manner as the project progresses.

The template is aligned to the Change Management Procedures, as defined in the CDSP Service Document. The template is designed to remove the need for duplication of information. Where information is required in one section but has been previously captured in a previous section, the previous section will be referenced.

The summary table on the front page shows the history and the current status of the Change Proposal.

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A1	Glossary of Key Terms	N/A

Section 1: Proposed Change

Please complete section 1 and 2 and specify within section 2 the output that is required from the CDSP

Originator Details			
Submitted By	Phil Hobbins, Market Change Gas, National Grid	Contact Number	07966 865623
		Email Address	philip.hobbins@nationalgrid.com
Customer Representative	As above	Contact Number	
		Email Address	
Subject Matter Expert/Network Lead	Business Change Delivery, National Grid	Contact Number	
		Email Address	
Customer Class		<input type="checkbox"/> Shipper <input checked="" type="checkbox"/> National Grid Transmission <input type="checkbox"/> Distribution Network Operator <input type="checkbox"/> iGT	
Overview of proposed change			
Change Details	<p>The Gemini IT system is currently owned by National Grid and operated and maintained by Xoserve. Xoserve have advised National Grid that this system is now operating on aging hardware and infrastructure software which brings increasing risks to its security, availability and resilience. Certain components are approaching a stage where they will no longer be supported by Xoserve's IT contractors. While extended support may be possible it is not guaranteed and is likely to increase costs, therefore risks of component failure and unavailability of replacement parts will start to increase. Xoserve have therefore recommended that an investment to sustain the system into the future is undertaken.</p> <p>National Grid has already engaged with Xoserve to explore the options and proposes to implement new hardware and software upgrades via a re-platform activity. A re-platform represents an economic alternative to replacement, and would be expected to sustain Gemini until the mid-2020s. The location of where the system would be hosted could either be 'on premises' i.e. the system would continue to be hosted in a Xoserve data centre, or on a private cloud. The initial analysis phase would investigate the optimum hosting arrangement, taking into account an updated view of the non-functional requirements (system availability, number of users etc).</p> <p>National Grid has engaged with customers at the Operational Forum in November 2017 regarding this change and received a strong endorsement to re-platform Gemini at this stage rather than embark on a complete replacement. (Output from this engagement is included as an appendix to this change proposal). National Grid has also sought feedback from customers on difficulties that they currently experience with Gemini and we will be engaging with Xoserve to explore how these can be addressed; whether by this proposed project or in parallel.</p>		

	<p>The purpose of this change proposal is therefore to confirm that National Grid wishes to re-platform Gemini and to request that Xserve produces a Business Evaluation Report (BER) containing:</p> <ul style="list-style-type: none"> • firm costs for the analysis and design phase, • high level estimated costs for build, testing and implementation by financial year • ‘run the business’ cost estimates by financial year; and • analysis and recommendation about whether Gemini would best be hosted ‘on premises’ or on a private cloud. <p>This change proposal also requests that Xserve deliver the re-platform solution that is ultimately selected by National Grid.</p> <p>All of the above is subject to internal financial sanctioning within National Grid.</p>
Reason(s) for proposed service change	<p>This change is proposed to enable Gemini to be sustained into the future and to mitigate the risks identified in the above section.</p>
Status of related UNC Mod	<p>n/a</p>
Full title of related UNC Mod	<p>n/a</p>
Benefits of change	<p>This change is expected to deliver the following benefits:</p> <ul style="list-style-type: none"> • Risk mitigation to future Gemini performance • Provide confidence to National Grid and its customers about the hardware and software integrity of Gemini • Enable the optimum technical option for re-platforming to be assessed and confirmed. • Extend hardware/software support
Required Change Implementation Date	<p>Timescales are provisional at this stage but it is currently expected that the re-platform will be completed during Q1 2020.</p>
Please provide an assessment of the priority of this change from the perspective of the industry.	<p><input type="checkbox"/> High <input checked="" type="checkbox"/> Medium <input type="checkbox"/> Low</p> <p>Rationale for assessment:</p> <p>Customers will not see any functional change to Gemini as a result of this change proposal, but it would benefit the industry by reducing the risk to their commercial operations that would accompany a Gemini failure. Any requirements for changes to customers’ systems and testing will be known once the design phase has been completed and</p>

will be communicated to the industry at the appropriate time.

National Grid has sought feedback from customers on difficulties that they currently experience with Gemini and will be engaging with Xserve to explore how these can be resolved; whether by this proposed project or in parallel.

Section 2: Initial Assessment / ROM Request / Change Proposal

Service Level of Quote/Estimate Robustness Requested	Evaluation Services <input type="checkbox"/> Initial Assessment (<i>Mod related changes only</i>) <input type="checkbox"/> ROM estimate for Analysis and Delivery CDSP Change Services <input type="checkbox"/> Firm Quote for Analysis <input checked="" type="checkbox"/> Firm Quote for both Analysis and Delivery
Has any initial assessment been performed in support of this change?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

Is this considered to be a Priority Service Change?	<input type="checkbox"/> Yes (Mod Related) <input type="checkbox"/> Yes (Legislation Change Related) <input checked="" type="checkbox"/> No
Is this change considered to relate to a 'restricted class' of customers? Consider if the particular change is only likely to impact those who fall under a particular customer class If it impacts all customer classes (i.e. Transmission, Distribution & Shippers) then choose 'No'.	<input type="checkbox"/> Yes (please mark the customer class(es) to whom this is restricted) <input checked="" type="checkbox"/> No ----- <input type="checkbox"/> Shippers <input type="checkbox"/> National Grid Transmission <input type="checkbox"/> Distribution Network Operators <input type="checkbox"/> iGT's
Is it anticipated that the change would have an adverse impact on customers of any other customer classes? Please refer to appendix one for the definition of an 'adverse impact'	<input type="checkbox"/> Yes (please give details) <input checked="" type="checkbox"/> No
General Service Changes Only (please ensure that either A or B below is completed)	
A) Customer view of impacted service area(s) For a definition of the Service Areas, please see the 'Charge Base Apportionment Table' within the Budget and Charging Methodology . Please indicate the service area(s) that are understood to be impacted by the change. Please enter 'unknown' if relevant. Where the change is likely to impact more than one service area please indicate the percentage split of the impact across the impacted service areas. For example if it is split equally across two service areas then enter 50% in the 'split' against each service area.	
This change is exclusively in relation to item 20 in the Charge Base Apportionment Table – 'Gemini System Services'.	
B) If the change is anticipated to require the creation of a new service area and service line please give further details stating proposed name of new service area and title of service line:	

n/a
Specific Service Changes Only:
Please detail the proposed methodology (or amendment to the existing methodology) for determining Specific Service Change Charges.
n/a
Please detail the proposed basis (that is, Charging Measure and Charging Period) for determining Specific Service Change Charges in respect of the Specific Service.
n/a
Impacts to UKLink System or File Formats
n/a
Impacts UKL Manual Appendix 5b
n/a
Impacts to Gemini System
The change will provide for the analysis and delivery of new hardware and upgraded infrastructure software in respect of the Gemini system.
Please give any other relevant information.

Please send the document to the following:

Recipient	Email
Xoserve Portfolio Office	changeorders@xoserve.com
Change Management Committee Secretary	dsccomms@gasgovernance.co.uk

Appendix: Output of Customer Engagement at the Operational Forum 23rd November 2017

On a scale of 1 – 10, how supportive are you of National Grid's intention to platform Gemini rather than replace it at this stage?

1 2 3 4 5 6 7 8 9 10

(Not supportive) (Highly Supportive)

Why?

Several sticky notes are attached to the right side of the scale, containing handwritten feedback.

The comments made by customers on these post-it notes are as follows:

"Knowing the costs to the community and the length of time each project would take would help us make a decision"

"Re-platform preferable due to timing of RIIO-T2. Will take too long to release a whole new version."

"Re-platform. Nexus was really expensive for industry."

Section 3: ROM Request Acceptance

Is there sufficient detail within the ROM Request to enable a ROM Analysis to be produced?	<input type="checkbox"/> Yes <input type="checkbox"/> No
If no, please define the additional details that are required.	

If the ROM Request is not accepted. Please forward this document to the Portfolio Office for onward transmission to the Change Management Committee

Section 4: ROM Analysis

This ROM is Xoserve's response to the above Evaluation Service Request. The response is intended to support customer involvement in the development of industry changes. Should the request obtain approval for continuance then a Change Proposal must be raised for any further analysis / development.

Disclaimer:

This ROM Analysis has been prepared in good faith by Xoserve Limited but by its very nature is only able to contain indicative information and estimates (including without limitation those of time, resource and cost) based on the circumstances known to Xoserve at the time of its preparation. Xoserve accordingly makes no representations of accuracy or completeness and any representations as may be implied are expressly excluded (except always for fraudulent misrepresentation).

Where Xoserve becomes aware of any inaccuracies or omissions in, or updates required to, this Report it shall notify the Network Operators' Representative as soon as reasonably practicable but Xoserve shall have no liability in respect of any such inaccuracy or omission and any such liability as may be implied by law or otherwise is expressly excluded.

This Report does not, and is not intended to; create any contractual or other legal obligation on Xoserve.

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ROM Analysis
<p>Change Assessment High level indicative assessment of the change on the CDSP service description, on UKLink and any alternative options if applicable</p>
<p>Change Impact: Initial assessment of whether the service change is / would have:</p> <ul style="list-style-type: none"> a restricted class change, a priority service change an adverse impact on any customer classes
<p>Change Costs (implementation): An approximate estimate of the costs (or range of costs) where options are identified</p>
<p>Change Costs (on-going): The approximate estimate of the impact of the service change on service charges</p>
<p>Timescales: Details of timescale for the change i.e. 3months etc. Details of when Xoserve could start this change i.e. the earliest is release X.</p>
<p>Assumptions: Any key assumptions that have been made by Xoserve when providing the cost and or timescale</p>
<p>Dependencies: Any material dependencies of the implementation on any other service changes</p>

Constraints:

Any key constraints that are expected to impact the delivery of the service change

Please send the document to the following:

Recipient	Email
Xoserve Portfolio Office	changeorders@xoserve.com
Requesting Party	As specified in ROM Request

Section 5: Change Proposal: Committee Outcome

The Change Proposal is approved. An EQR is requested		
Approved Change Proposal version		
The change proposal shall not proceed		
The committee votes to postpone its decision on the Change Proposal until a later meeting		Date of later meeting
The committee requires the proposer to make updates to the Change Proposal:		
Updates required:		

Section 6: Evaluation Quotation Report (EQR): Change Proposal Rejection

Change Proposal Rejection

	Yes		No	Is there sufficient detail within the Change Proposal to enable an EQR to be produced? If no, please provide further details below.
Further details required:				

Please send the document to the following:

<i>Recipient</i>	<i>Email</i>
Change Management Committee Secretary	dsccomms@gasgovernance.co.uk

Section 7: Evaluation Quotation Report (EQR): Notification of Delivery Date

Notification of EQR Delivery Date	
Original EQR delivery date:	
Revised EQR delivery date:	
Rationale for revision of delivery date:	

Please send the document to the following:

<i>Recipient</i>	<i>Email</i>
Change Management Committee Secretary	dsccomms@gasgovernance.co.uk

Section 8: Evaluation Quotation Report (EQR)

Project Manager		Contact Number	
		Email Address	
Project Lead		Contact Number	
		Email Address	

Please provide an indicative assessment of the impact of the proposed change on: <ol style="list-style-type: none"> i. CDSP Service Description ii. CDSP Systems 	
Approximate timescale for delivery of 'business evaluation report' (N.b this is from the date on which the EQR is approved.)	
Estimated cost of business evaluation report preparation This can be expressed as a range of costs i.e. 'at least £xx,xxx but probably not more than £xx,xxx'.	
Does the CDSP agree with the 'Restricted class change' assessment (where provided)? Please refer to detail provided in the Change Proposal	<input type="checkbox"/> Yes <input type="checkbox"/> No (please give detail below)
Does the CDSP agree with the 'Adverse Impact' assessment (where provided)? Please refer to detail provided in the Change Proposal	<input type="checkbox"/> Yes <input type="checkbox"/> No (please give detail below)
Does the CDSP agree with the 'Priority Service Change' assessment (where provided)? Please refer to detail provided in the Change Proposal	<input type="checkbox"/> Yes <input type="checkbox"/> No (please give detail below)
General service changes	
Does the CDSP agree with the assessment made in the Change Proposal regarding impacted service areas? This should refer to whether the proposing party	<input type="checkbox"/> Yes <input type="checkbox"/> No (please give detail below)

<p>considers the service change to relate to an existing service area or whether it constitutes a new service area.</p>	
<p>Specific service changes</p>	
<p>Does the CDSP agree with the proposal made in the Change Proposal regarding specific change charges?</p> <p>This should refer to the proposed methodology (or amendment to existing methodology) for determining the specific service charges and the proposed basis for determining the specific service change charges.</p>	<p><input type="checkbox"/> Yes</p> <p><input type="checkbox"/> No (please give detail below)</p>
<p>Please provide a draft amendment of the Specific Service Change Charge Annex setting out the methodology for determining Specific Service Change Charges proposed in the Change Proposal</p>	
<p>EQR validity period:</p>	

Please send the document to the following:

Recipient	Email
Change Management Committee Secretary	dsccomms@gasgovernance.co.uk

Section 9: Evaluation Quotation Report: Committee Outcome

The EQR is approved			
Approved EQR version			
The Change Proposal shall not proceed. The Change Proposal and this EQR shall lapse			
The committee votes to postpone its decision on the EQR until a later meeting		Date of later meeting	
The committee requires updates to the EQR:			
Updates required:			
General service changes only			
<i>(The detail upon which the response will be based is originally defined in the change proposal and potentially commented upon in the subsequent EQR)</i>			
1.) Does the committee agree with the assessment of the service area(s) to which the service line belongs and the weighting of the impact?	<input type="checkbox"/> Yes <input type="checkbox"/> No		
2.) If no, please enter the agreed service area(s) and the weighting:			
Specific service changes only			
<i>(The detail upon which the response will be based is originally defined in the Change Proposal and potentially commented upon in the subsequent EQR)</i>			
1.) Please confirm the methodology for the determination of Specific Service Change charges			
2.) Please confirm the charging measure and charging period for the determination of Specific Service Change charges			

Section 10: Business Evaluation Report (BER)

Change Implementation Detail

1.) Detail changes required to the CDSP Service Description

2.) Detail modifications required to UK Link

3.) Detail changes required to appendix 5b of the UK Link Manual

4.) Detail impact on operating procedures and resources of the CDSP

5.) Implementation Plan

6.) Estimated implementation costs

6a.) How will the charging for the costs be allocated to different customer classes?
(General Service Changes only)

Please mark % against each customer class:

- | | |
|--|--|
| | National Grid Transmission |
| | Distribution Network Operators and IGT's |
| | DN Operator |
| | IGT's |
| | Shippers |

100%

7.) Estimated impact of the service change on service charges

8.) Please detail any pre-requisite activities that must be completed by the customer prior to receiving or being able to request the service.

Implementation Options

Please provide details on any alternative solution/implementation options:

This should include:

- (i) a description of each Implementation Option;
- (ii) the advantages and disadvantages of each option
- (iii) the CDSP preferred Implementation Option

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Restricted Class Changes only

Is there any change in the view of the CDSP on whether there would be an 'Adverse Impact' on customers outside the relevant customer class(es)?

- Yes (please give detail below)
- No

Dependencies:

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Constraints:

--

Benefits:

--

Impacts:

--

Risks:

--

Assumptions:
Information Security:
Out of scope:
Please provide any additional information relevant to the proposed service change:

Please send the document to the following:

Recipient	Email
Change Management Committee Secretary	dsccomms@gasgovernance.co.uk

Section 11: Business Evaluation Report: Committee Outcome

The BER is approved and the change can proceed		
Modification Changes Only Please ensure that the Transporters are formally informed of the Target Implementation Date		
Approved BER version		
The change proposal shall not proceed and the BER shall lapse		
The committee votes to postpone its decision on the BER until a later meeting		Date of later meeting
The committee requires updates to the BER:		
Updates required:		

Section 12: Change Completion Report (CCR)

Change Overview

Please include detail on the following for the chosen implementation option: modifications to UKLink, impact on operating procedures and resources of the CDSP.
 Actions required of the customer prior to the commencement date

Please detail any differences between the solution that was implemented and what was defined in the BER.

Detail the revised text of the CDSP Service Description reflecting the change that has been made

Were there any revisions to the text of the UK Link Manual?

- Yes (please insert the revised text of the UK Link manual below)
- No

Proposed Commencement Date	Actual Commencement Date
----------------------------	--------------------------

Please provide an explanation of any variance

Please detail the main lessons learned from the project

Service change costs			
Approved Costs (£)		Actual Costs (£)	
Reasons for variance between approved and actual costs:			

Please send the document to the following:

Recipient	Email
Change Management Committee Secretary	enquiries@gasgovernance.co.uk

Section 13: Change Completion Report: Committee Outcome

The implementation is complete and the CCR is approved	
Approved CCR version	
The committee votes to postpone its decision on the CCR until a later meeting	Date of later meeting:
The committee requires further information	
Further information required:	
The committee considers that the implementation is not complete	
Further action(s) required:	
The proposed changes to the CDSP Service Description or UK Link Manual are not correct	
Amendments to CDSP service description / UKLink manual required:	

Section 14: Document Template Version History

The purpose of this section is to keep a record of the changes to the overall version template and the individual sections within. It will be updated by the CDSP following approval of the template update by the Change Management Committee.

Version History:

Version	Status	Date	Author(s)	Summary of Changes
1.0	Approved		CDSP	Version Approved by Change Committee

--- END OF DOCUMENT ---

Appendix One: Glossary

Term	Definition
Adverse Impact	<p>A Service Change has or would have an Adverse Impact on Customers of a particular Customer Class if:</p> <p>(a) Implementing the Service Change would involve a modification of UK Link which would conflict with the provision of existing Services for which such Customer Class is a Relevant Customer Class;</p> <p>(b) the Service Change would involve the CDSP disclosing Confidential Information relating to such Customers to Customers of another Customer Class or to Third Parties;</p> <p>(c) Implementing the Service Change would conflict to a material extent with the Implementation of another Service Change (for which such Customer Class is a Relevant Customer Class) with an earlier Proposal Date and which remains Current, unless the Service Change is a Priority Service Change which (under the Priority Principles) takes priority over the other Proposed Service Change; or</p> <p>(d) Implementing the Service Change would have an Adverse Interface Impact for such Customers.</p>
General Service	A service provided under the DSC to Customers or Customers of a Customer Class on a uniform basis.
Non-Priority Service Change	A Service Change which is not a Priority Service Change
Priority Service Change	<p>A Modification Service Change;</p> <p>or</p> <p>A Service Change in respect of a Service which allows or facilitates compliance by a Customer or Customers with Law or with any document designated for the purposes of Section 173 of the Energy Act 2004 (including any such Law or document or change thereto which has been announced but not yet made).</p>
Relevant Customer class	A Customer Class is a Relevant Customer Class in relation to a Service or a Service Change where Service Charges made or to be made in respect of such Service, or the Service subject to such Service Change, are or will be payable by Customers of that Customer Class
Restricted Class Change	Where, in relation to a Service Change, not all Customer Classes are Relevant Customer Classes, the Service Change is a Restricted Class Change ;
Service Change	<p>A change to a Service provided under the DSC (not being an Additional Service), including:</p> <p>(i) the addition of a new Service or removal of an existing Service; and</p> <p>(ii) in the case of an existing Service, a change in any feature of the Service specified in the CDSP Service Description,</p> <p>and any related change to the CDSP Service Description</p>
Specific Service	A service (other than Additional Services) available under the DSC to all Customer or Customers of a Customer Class but provided to a particular Customer only upon the order of the Customer.