

XOSERVE



Project Trident

Governance Overview – April 2026



X Project Trident Governance structure

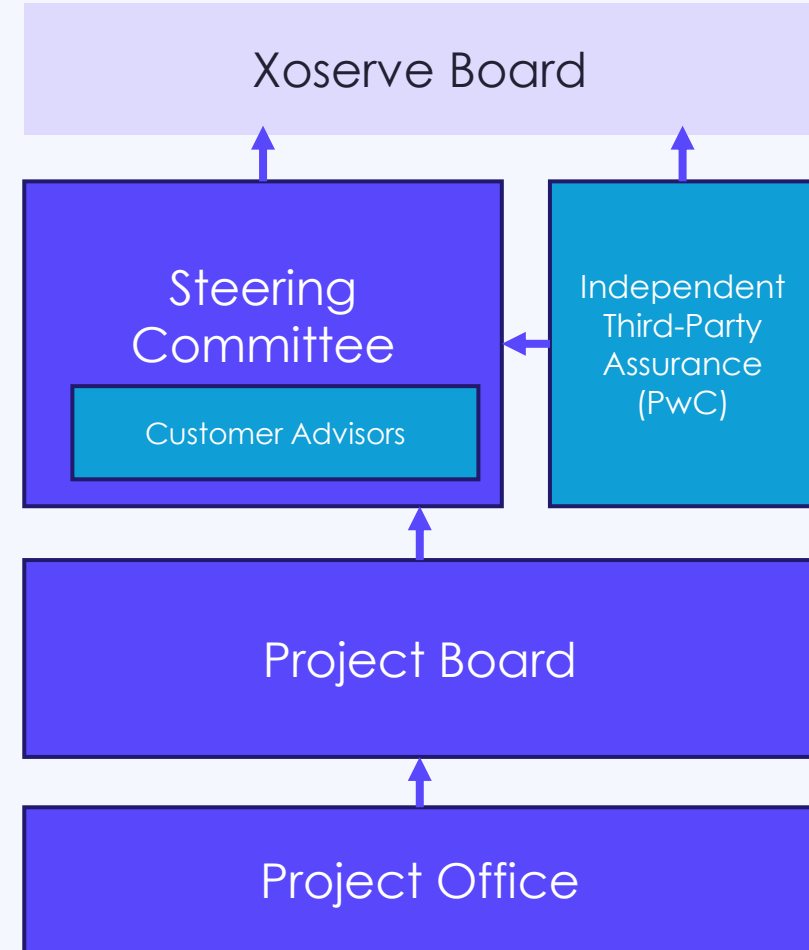
Our internal project governance structure consists of three layers:

1. Project Trident Project Office,
2. Project Trident Project Board,
3. Project Trident Steering Committee.

Our governance structure for Project Trident also includes:

1. **Independent Third-Party Assurance:** PwC appointed and expected to provide assurance for the project itself and for the industry participants.
2. **Two Steering Committee Customer Advisors:** Representing Shippers and Transporters/Transmission respectively.

Further information on our governance can be found in **section 8.1 of the Outline Business Case.**



X Project Trident governance structure

Steering Committee

Chair:

Steve Brittan, Xoserve CEO

Purpose:

- Guidance on overarching project strategy and objectives
- Escalation point for critical matters that cannot be resolved by Project Board
- Key project change decisions (scope, schedule, cost)

Project Board

Chair:

Nick Partridge, Project Trident Director

Purpose:

- Controls project execution and delivery within agreed tolerances as delegated from SteerCo
- Escalate critical matters that cannot be resolved, or beyond delegation, to Steering Committee

Project Office

Lead:

Sarah Allsopp, PMO Manager

Purpose:

- Manages Project Trident governance and reporting

Stakeholder Engagement

Through all governance forums to support sharing updates and gathering stakeholder input

Project Trident - project structure

Our project is made up of the following workstreams that report within our governance structure.

